



An outlook of the global and European dairy markets

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XXX forum, 3rd of October, 2019







Global Supply Developments





Milk Collection Growth to 2024





GDCWorld milk collection change in total in 2019 to 2024, in '000 tons





Global Growth Forecast Remains Subdued



Global Growth Forecast Remains Subdued

IMF

"The projected growth pickup in 2020 is precarious, presuming stabilization in currently stressed emerging markets and developing economies and progress toward resolving trade policy differences" IMF

3.5%

Advanced Economies Emerging Markets & Developing Economies Global Economy





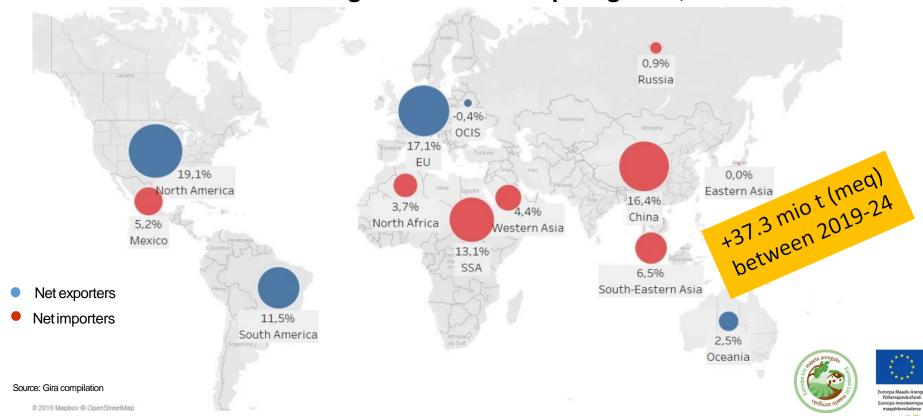




Dairy consumption by regions (meq): 517 million ton (excel.IN & PK) Asia will remain as the most promising market



Contribution of the Region to Total consumption growth, 2019-24f



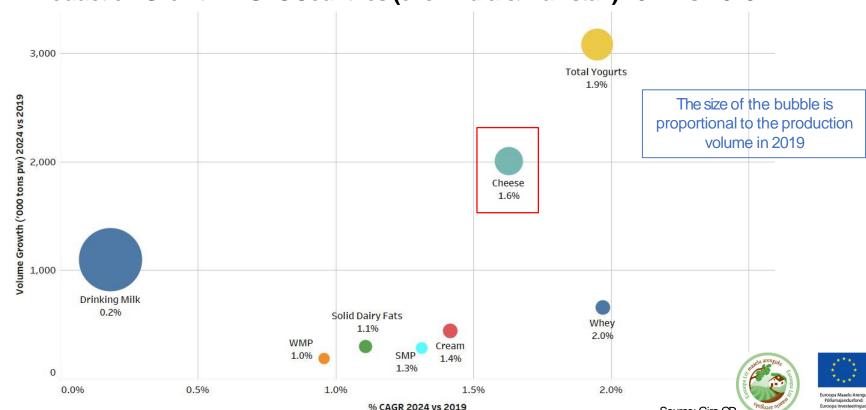
Production growth by main categories of products Cheese will continue to attract more milk



Source: Gira GD

© Gira

Production Growth in GDC Countries (excl. India & Pakistan) 2024 vs. 2019

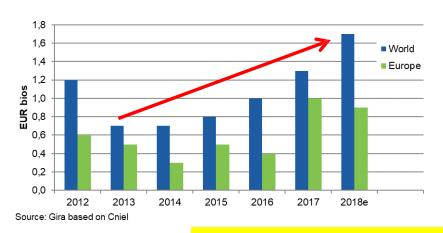


Investments in cheese are accelerating

Mainly in the US, EU and now also some large projects in Russia



New investments* in Cheese 2012-2018



- USA: Glanbia plc, DFA and Select Milk Producers plan to build a cheese plant with 135 000 t capacity + whey valorisation in Michigan.
- US: Agropur has invested EUR170 mios in its Lake Norden (South Dakota) cheese plant. Capacity = 4 mios I processed per day.

r a first plant in

o build plants in

) mios) and Moscow

EU: new mozzarella plant in ROI for Glanbia (170 mios €/45'000 tons)

New capacity for mozzarella (US+EU): more than +350'000 tons (18/19)

regions. Plus many other projects

Source: Gira based on Cniel

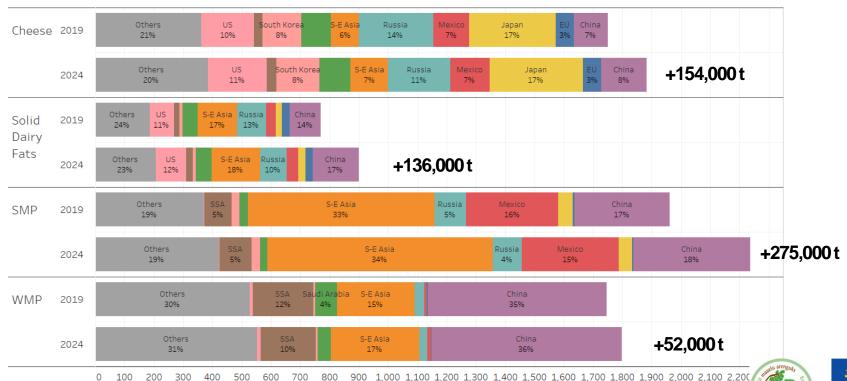
^{*} Investments announced in medias

Commodity Imports: Continued Growth

Cheese and SMP imports to be key growth products



Dairy Imports by Commodity and by Country (excl. IN), 2019-2024





Source:



Has Market Balance Returned?



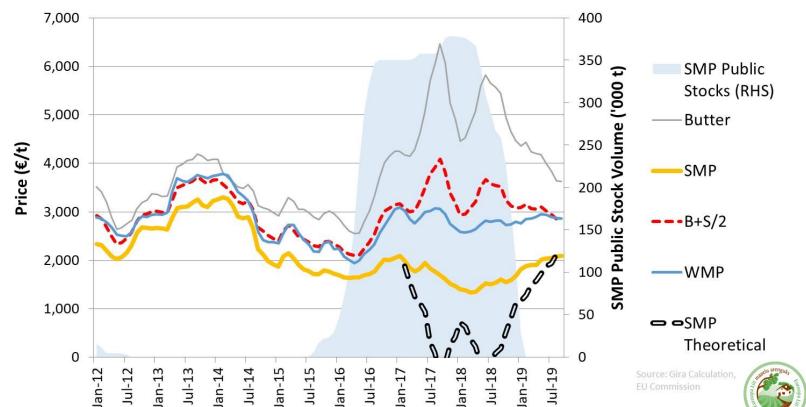


Market Balance Testing

Has market balance now returned? B+S/2 would suggest yes



EU: Butter+SMP/2 vs WMP, 2012 to Sept-19





Protein to Fat Price Ratio in the EU: SMP & Butter

Back to parity as market normality returns; how strong is fat demand?



EU Protein to Fat Price Ratio, 2006 to Sep-19





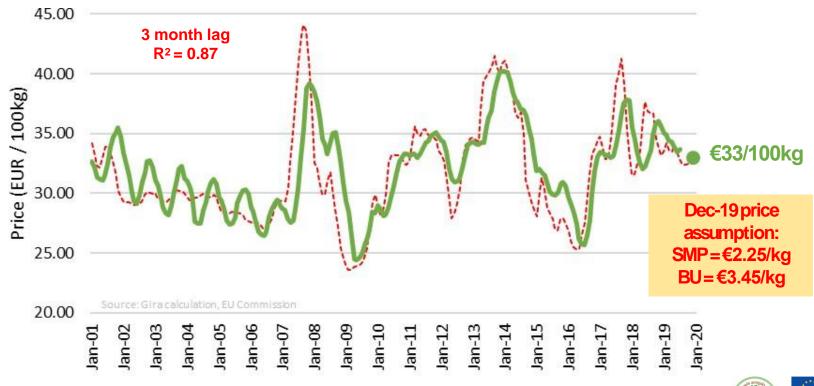


SMP/BU as a Proxy for Milk Prices

Butter decline outweighs rising S M P milk price outlook weakening



Average EU Raw Milk Price v Calculated EU Milk Eq Price, 2001-19 M7





Weighted EU Price

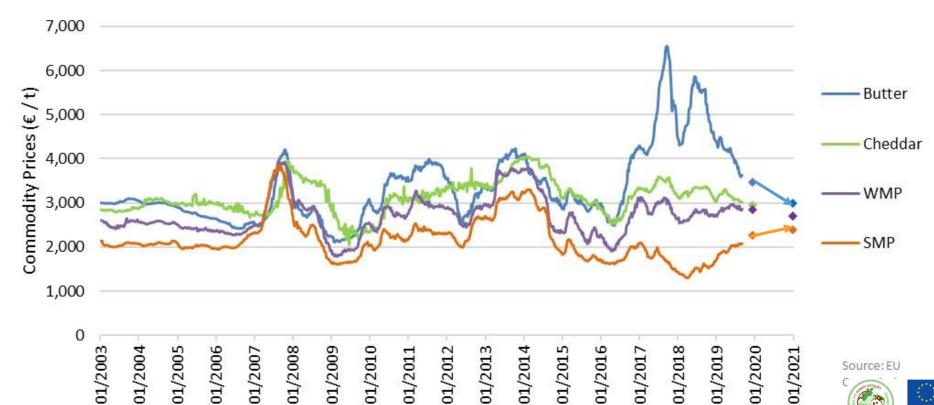


EU Commodity Price Forecasts

SMP+WMP back in line in 2020; weakening across commodity prices



EU Commodity Prices, 2003-2020







What about the EU?





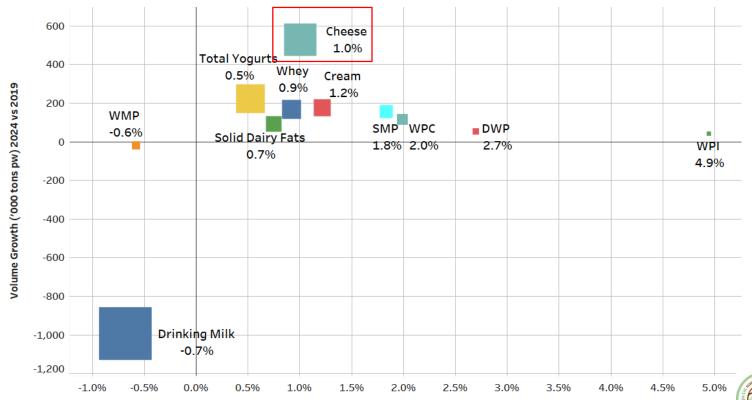
EUProduction Growth by Main Product Category

Source: GDC19

Drinking milk and WMP will decline; robust cheese growth



EU Production Growth, 2019-24



CAGR 2024-19

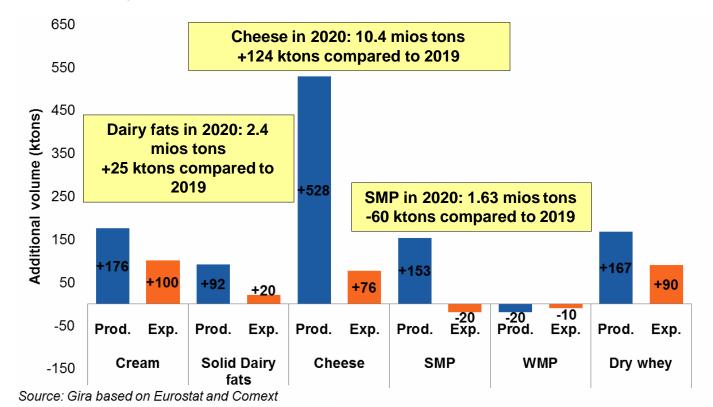


EU: Future Dairy Production & Disappearance

Domestic market to be key sales channel for growth; cream at export



Growth of Dairy Commodities Production and Exports between 2019 and 2024





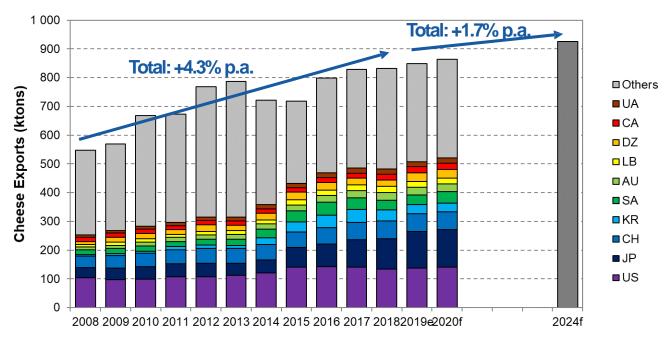


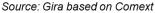
EUcheese exports: 1,7% p.a for the next 5 years (+76'000 tons)

90% of cheese are sold within the EU



EU cheese exports by destination, 2008-2024f (ktons pw)





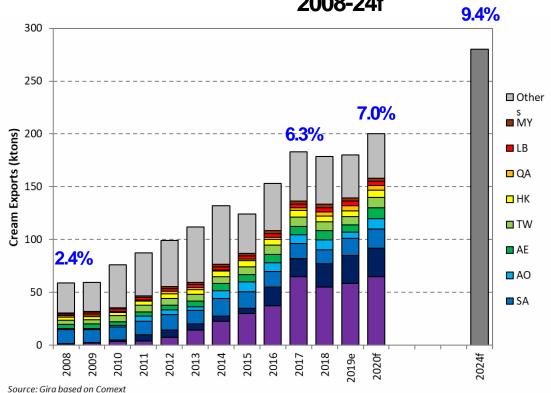




EUCream exports

Will continue to grow. 9,4% of total EU production will be exported by 2024 Gira







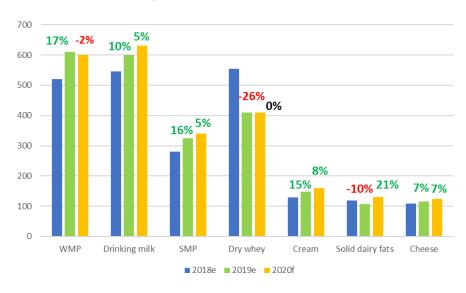


Chinese Dairy Imports: short-term forecast

Generally slower growth expected in 2020 (recovery growth for butter)



Chinese Dairy Products Imports, 18/19/20



- WMP: we do not expect higher imports in 2020 than in 2019, with the expected starting recovery of domestic milk production in 2020
- SMP: compared to WMP, less linked directly with domestic milk production
- Whey: feed whey demand still low; food whey demand growth also impacted by trade war
- Solid dairy fats: 2020 recovery after low 2019 imports







SoWhat Might it all Mean?





What we might most usefully bear in mind



- Production will continue to grow (but at a lower rate) in the traditional exporting countries.
 - However, it will never coincide exactly with demand growth. Price volatility will continue
- China will continue to be the engine of the growing dairy world consumption, but the EU and the US will also contribute to the growth but until when?
- Ensuring it adds maximum value to each litre of milk can only increase in importance for every dairy.
 - Flexibility will become more and more the name of the game in an inflexible industry
- Cheese will continue to attract more milk but which kind of cheese for which application?
 - Adding value to the whey will become more and more important
- Global Attention Turned to Plastic Waste. As an industry, have you got a strategy?





UNEP has forecast that on our current trajectory, there will be more plastic than fish in the sea by 2050. Globally, we have generated 6.3bn tons of plastic waste – only 9% of which has ever been recycled. Some 12% has been incinerated and nearly 80% sent to landfill or simply discarded.

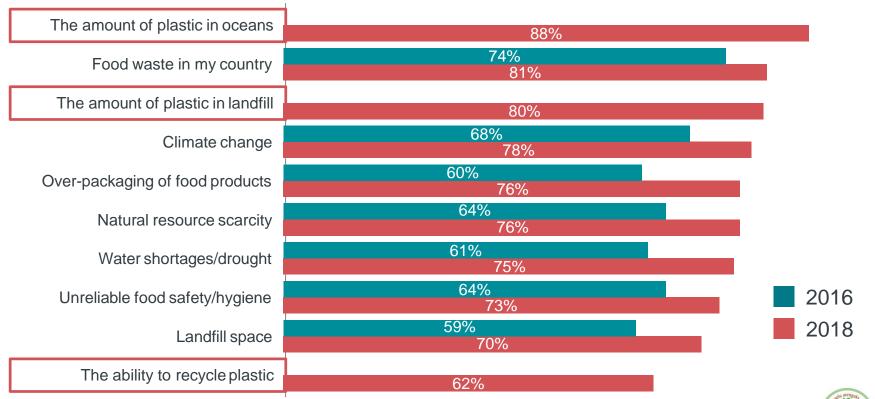




Consumer Attitudes to Food Waste (& Packaging)

Sealed Air

SealedAir commissioned research by Harris Poll – European Results







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- Ensuring it adds maximum value to each litre of milk can only increase in importance for every dairy.
 - Flexibility will become more and more the name of the game in an inflexible industry
- Sustainibility is not any more a buzz word. As an industry, what are you doing?
- The non-dairy alternatives will continue to grow and to gain market shares against traditional dairy products (mainly liquid milk and fresh but cheese is starting).
 - What will be your answer as an industry?



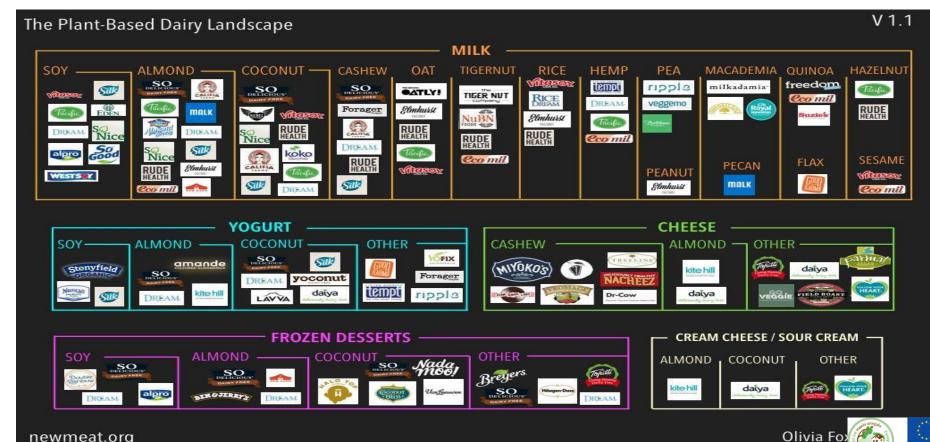


The Plant-based Dairy Landscape in January 2018

newmeat.org

A vast number of brands but some producers already in many segments





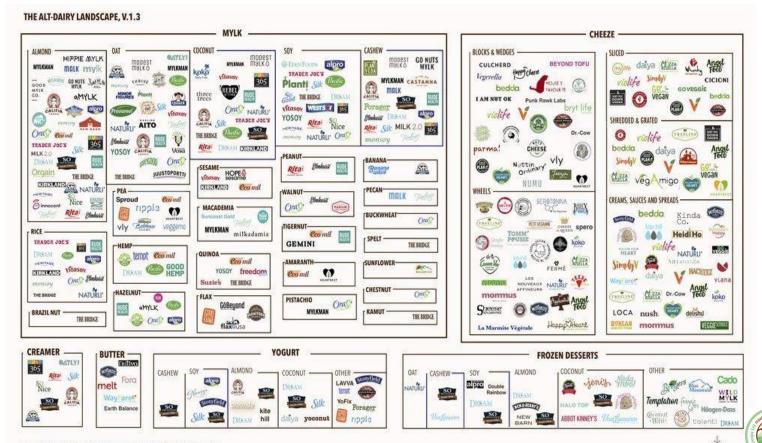
The New Dairy Landscape in January 2019

A really fast growing market

ALL FOOD LANDSCAPES AVAILABLE AT NEWPROTEIN.ORG/MAPS



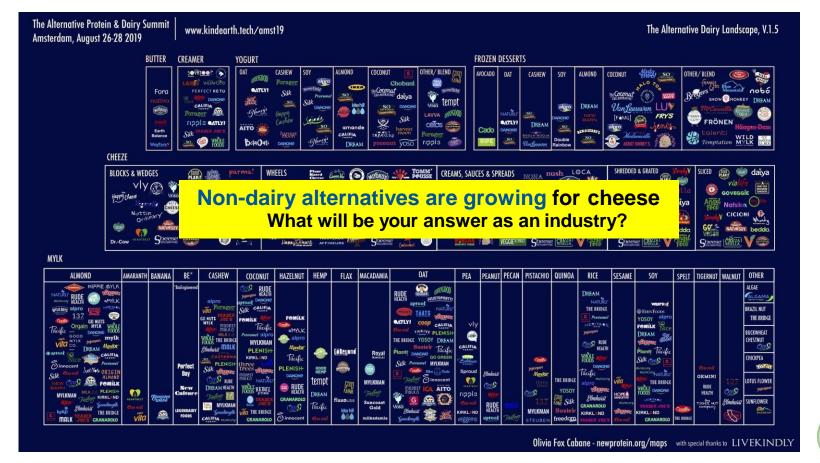
Olivia Fox Cabane with special thanks to LIVEKINDLY



The New Dairy Landscape in June 2019

A major threat for our industry. What will be your strategy?











Thanks a lot for your attention

Should you require more information, please contact

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