





Dairy Market situation and key trends

General economic environment and bio-economy

By Christophe Lafougere, CEO Gira

Milk Forum, 12th of May, 2021



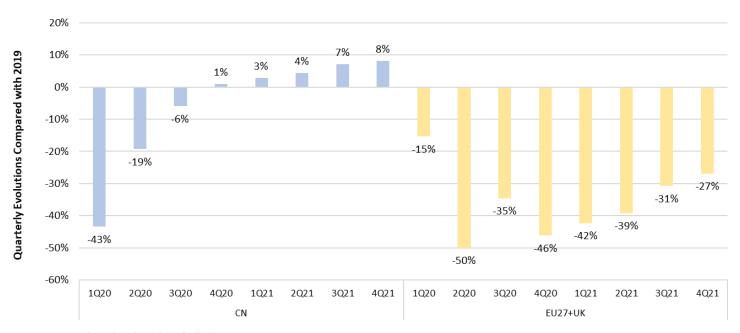
Some key trends for 2021

Foodservice Recovery

"in the EU, 2021 will be better than 2020" but...



Total FS Sales, 2020/19 and 2021/2019, CN, EU27+UK



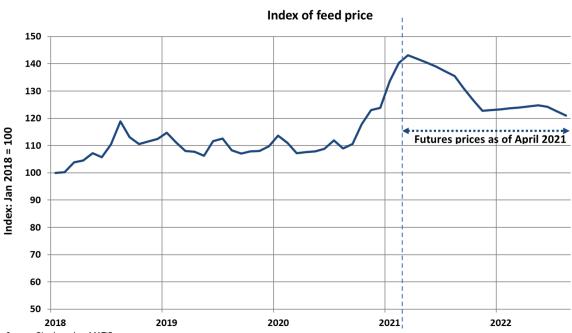
Source: Gira compilations based on industry feedback

Gira Feed price Index

Feed prices should remain quite high: margin problems for dairy farmers



Gira Index Feed price - April 2021



Source: Gira based on MATIF

Index is assuming maize price impact of 80%; Rapeseed impact of 15% and wheat impact of 5% on dairy ration cost.



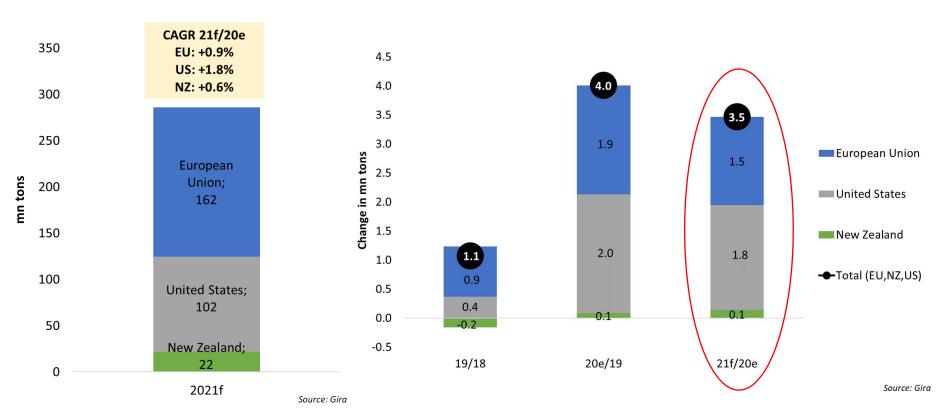
What is happening at world level?

Milk Supply 2019, 2020 and 2021

Slight slowdown compared to 2020, but still sustained milk supply



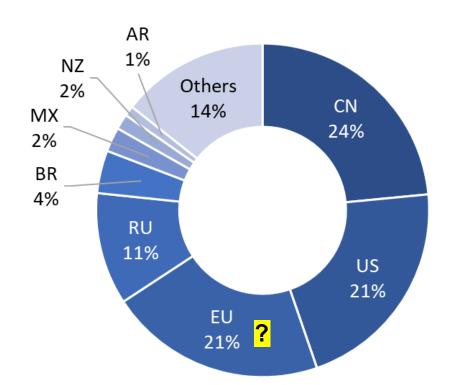
Milk Collection: EU, US, NZ



Total (GDC countries) Milk Collection, excl. IN& PK China will be the largest contributor but what about the EU?



Countries Contribution to the Vol Changes, 2020/2025



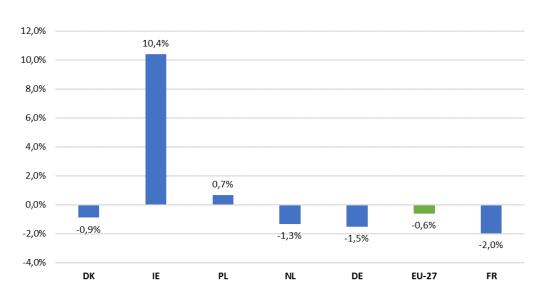


But what is happening in the EU?

EU27 milk collection still below 2020 by 0,6% for the first 3 months Except IE, all other countries are below 2020

Milk collection 2021/2020*

Milk collection growth 2021/2020*



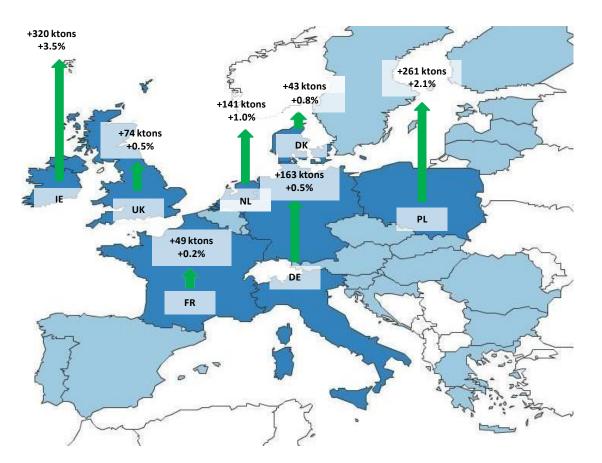
^{*} end of February for DK, end of March for IE, PL, NL and EU; end of April for DE and FR

Source: Eurostat, FranceAgrimer and Milchland Niedersachsen

Milk Collection Growth in the EU-27+UK, 2021/2020

+1'521 ktons in EU27+UK (+0.9%); IE and PL still dynamic







What's next? 2021 Forecasts in the EU





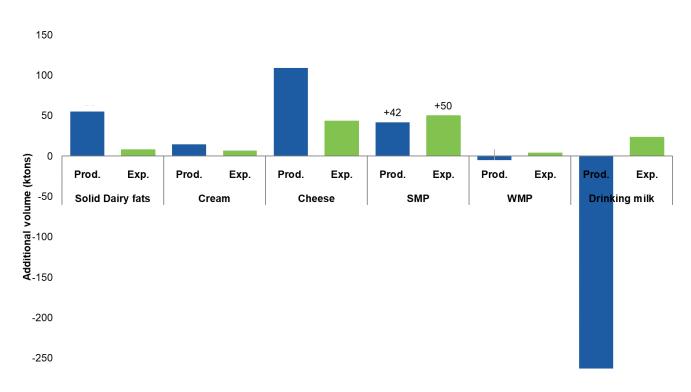
| 2021f/2020 | Production | Stocks | Exports | Consumption |
|------------|-------------------------------|--------|----------------|----------------|
| | ≯ +0.9% <mark>?</mark> | | | Netail sales |
| 9000 | 7 +1% | | 7 +4.6% | 7+1.1% |
| | ≯ +2.2% | | ₹ +3% | 7 +1.9% |
| | 7 +2.5% | | 7 +6.1% | |

Dairy Production and Exports 2021 in the EU 28





Apparent Production and Export Vol Changes (20/21e) in the EU



Source: Gira based on Eurostat and Comext

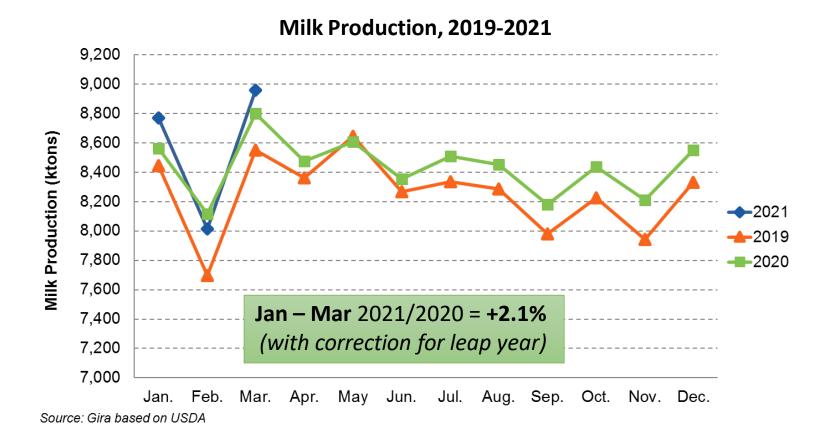


Focus on the US

Milk Production



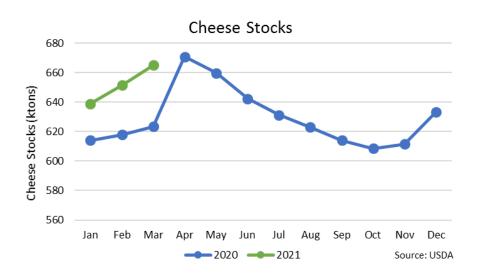




Cheese & Butter Stocks





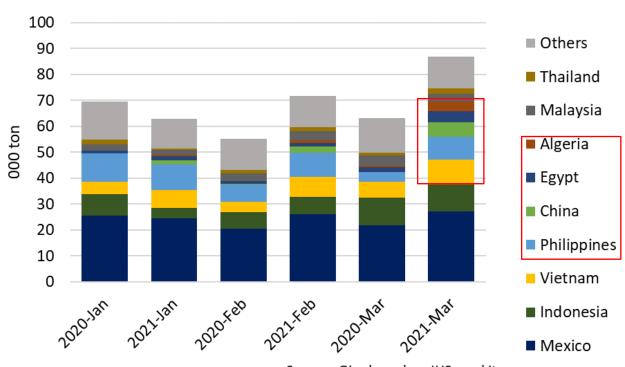




US SMP/NFDM Export: really growing The US exports are replacing EU. Watch out



SMP export, Jan-Mar, 2020 - Jan-Mar, 2021



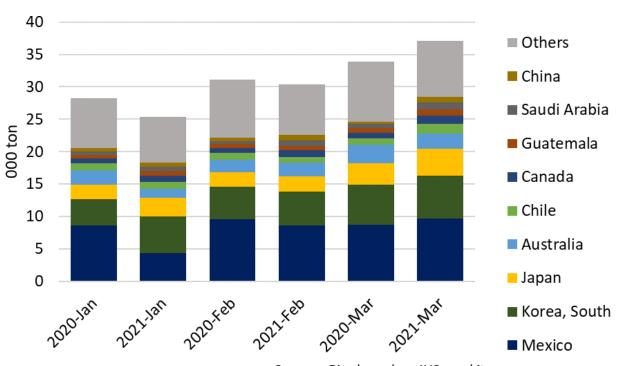
Source: Gira based on IHS markit

US Cheese Export: also growing





Cheese export, Jan-Mar, 2020 - Jan-Mar, 2021



Source: Gira based on IHS markit



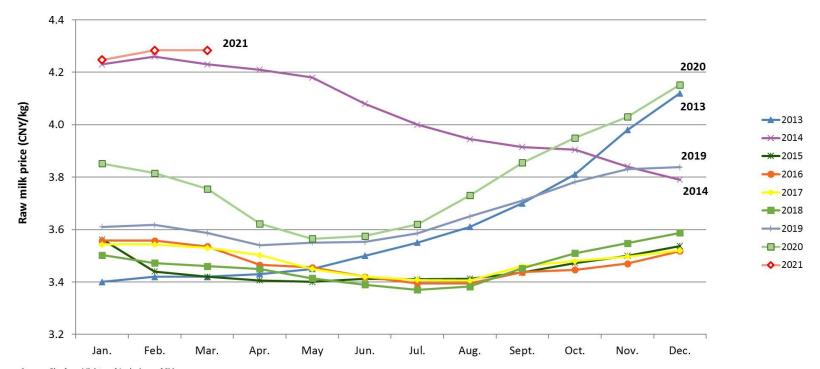
Focus on China

Soaring milk prices in China since 2019

Driven by rising costs and solid demand



Chinese raw milk monthly average producer prices (without deflation), 2013-2021



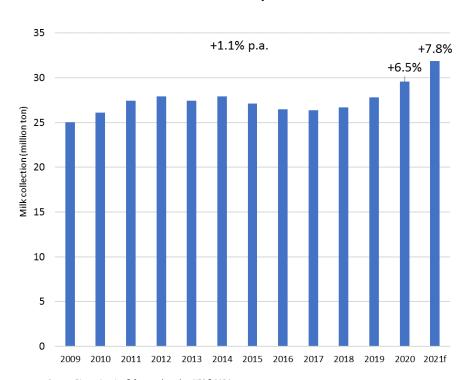
Source: Gira from Ministry of Agriculture of China

2021 Supply Projections

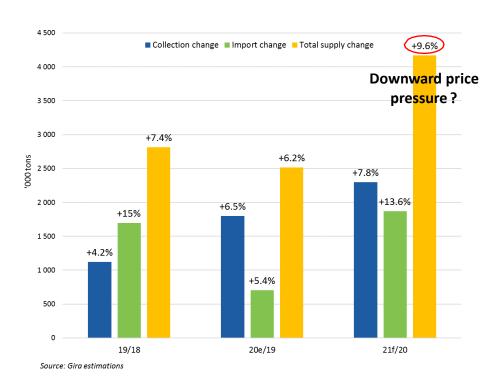
Consumption growth may not keep up with supply growth



Milk Collection, 2009-21f



Milk Collection, Imports & Total Supply



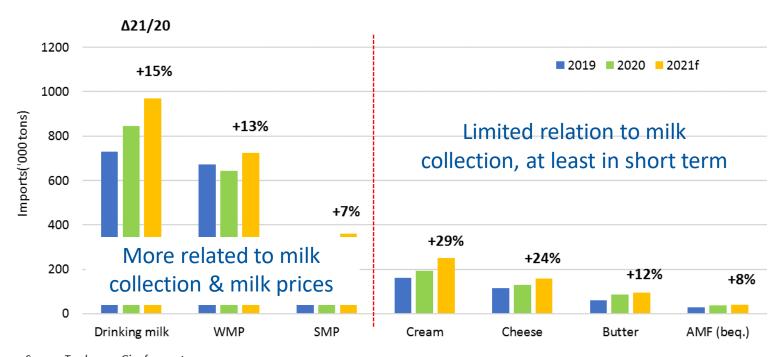
Source: Gira estimation & forecast based on NBS & MOA

2021 China main dairy commodities imports forecast





Main Dairy Commodity Imports, 2019-21f



Source: Trademap, Gira forecast

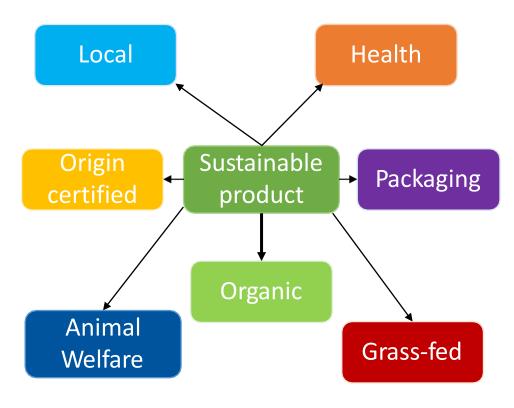


What about sustainability?

Organic is Not Anymore the Central Criteria for Sustainability



Is Organic alone already out of fashion?



Protein Alternative Development Drivers











Is Plant-based the Good Solution for Dairy Companies?

Flexitarians: at least 25% of EU population



1 Global Dairy Alternatives Sales

2017: USD 12 bio



2025: USD 41 bio

Main growth: Dairy-free **fresh** and **"cheeze"**Main innovations in **Clean Label** and **Natural Functionality**

But, a market that <u>remains a niche market</u> with high prices



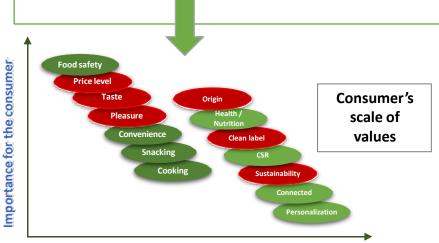
3 <u>Limits of plant-based:</u>

- Mass-market reachability (trial purchase)
- Scaling issues
- Real sustainability of plant-based ?
 - Water, transport, nutrition...
- Share of use ?
 - By-product = animal feed
- Future definition of "natural" and future regulations



Conditions to reach the mass market?

- Better taste & texture
- Lower prices
- Prove to the consumer that the products correlate with their scale of value to lead to the act of re-purchase



2021 launches

Busy industry surfing on trends







New ingredient



Highly nutritious & tailored products

For kids



New entrant













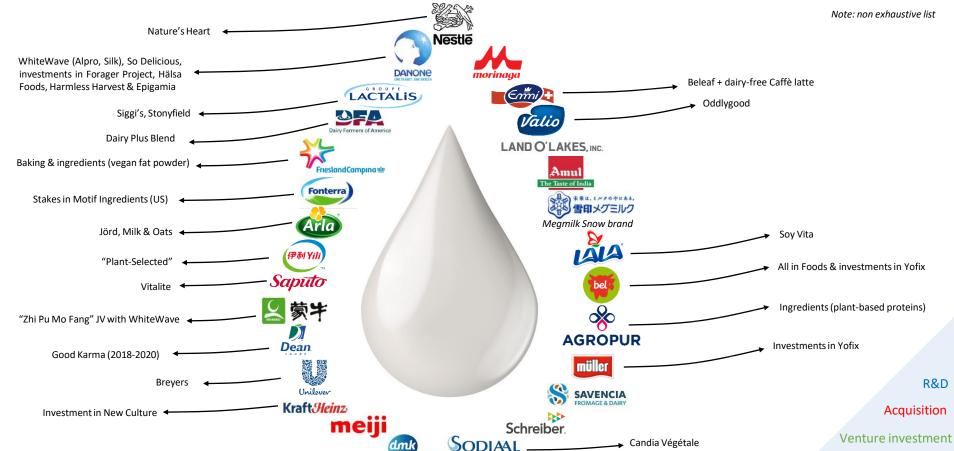




Traditional Dairies Forced to Extend to Vegetable Alternatives









Conclusion

Main Conclusions 2020 was a severe storm but the industry appeared as resilient



- Supply growth could be constraint in the EU in 2021 but should increase
 - Lower growth expected from some key countries like France and Germany
 - More milk will continue to come from Ireland, Poland and surprisingly from Italy
- More SMP and Cheese will continue to be produced
 - Geared towards more exports
- **Foodservice consumption remains suppressed** but will soon shift from retail
- In the LT major consumer market of EU could come under greater pressure
 - Demand growth of last decade will certainly not materialise... potential even for a reversal in the
 10 year horizon due in part to the growth of plant based alternatives growth
 - Demand will come more and more from milk deficit countries
 - Competition in global markets could increase





Should you require more information, please contact:

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